

March 28, 2019

Dear friend of Seeding Labs:

I am honored and excited to have the opportunity to serve as Seeding Labs' CEO. More than 10 years ago, I was inspired by Seeding Labs' founder Nina Dudnik and her vision of a world where "talent is everywhere" is a given.

My experiences as a scientist, a woman, and a second-generation Asian-American makes that motto particularly resonant with me. I first joined Seeding Labs because I wanted to work with others who believe that **diversity** and equity in science are critical to the discoveries that improve our lives.

Years later, I was floored when a scientist shared with me that because of <u>Instrumental Access</u>, the mindset of his colleagues and university has undergone a paradigm shift. They could never have envisioned that someone from across the world would stand up to support them.

But you have. And suddenly, geographic, cultural, and environmental **barriers are not so insurmountable.** When you contribute by sharing equipment, creating a video, setting up a new lab, training students, and donating to our cause, not only are you building scientific capacity, you're expanding the very concept of what is possible.

This is how you empower every scientist to transform the world. Thank you!

As CEO, I am committed to continuing Seeding Labs' work and strengthening the scientific community with you. I am indebted to Nina for envisioning this world as it could be, having the bravery to create Seeding Labs, and believing in all of us to help co-create this world. She has built Seeding Labs from a small band of idealistic students to a **worldwide coalition of thousands**. She's recruited a talented, dedicated staff and board who are experts at the many facets of our organization that are necessary for success.

Our team is a reflection of the richness that diverse perspectives bring to a single mission. Nina has inspired all of you to believe in us and each other. And we're ready for our next stage.

This year, we're launching strategic partnerships with our corporate partners to increase our collective global impact. With your help, we are creating lasting change on a scale that none of us could do alone. As these initiatives develop, I hope that they will become **inspiring new models for global collaboration** and business operations.

Going forward, I would love to hear about what drives you to be a part of Seeding Labs and how you envision the future. Please share your thoughts anytime; I can be reached at melissapwu at seedinglabs dot org or 617.500.3014 x4.

For the many ways you help us realize our mission, I **thank you for your continued support**. This mission is core to who I am, and I'm so grateful to have this opportunity to work with you toward a world where all talent can thrive.

Sincerely,

Melissa P. Wu, PhD

CEO